

ELECTRONIC PACKET

January 11, 2021 OPERATIONS COMMITTEE MEETING

RELEASED: Monday, January 4, 2021



Milwaukee Metropolitan Sewerage District

260 West Seeboth
Street
Milwaukee, WI
53204

Meeting Agenda Operations Committee

John Swan, III, Chair
Bryan L. Kennedy, Ph.D., Vice Chair
Dan Buklewicz, LaTonya Johnson, Kris Martinsek
Dan Devine, Ex-Officio

Monday, January 11, 2021

9:00 AM

Teams Online Meeting/Conference Call

NOTICE IS HEREBY GIVEN, pursuant to Section 19.84, Wisconsin Statutes, that the Milwaukee Metropolitan Sewerage District's Operations Committee will hold its regularly scheduled public meeting on Monday, January 11, 2021, at 9:00 a.m. via Teams online meeting. The weblink to access this meeting is <https://tinyurl.com/y9rqe86u>; telephone dial-in is available through 414.909.9127, access code 997 221 035#.

PURSUANT TO SECTION 19.85(1)(g), Wisconsin Statutes, the Committee reserves the right to go into Closed Session on any item on the public portion of the agenda to confer with Legal Counsel when it appears the matter may involve the District in litigation. If the Committee does convene in such a Closed Session, it is contemplated that the Committee will again, before adjourning the meeting, reconvene at the same place in Open Session at which time the Committee may act upon any item(s) considered in the Closed Session and upon any unfinished items from the regular agenda.

CALL TO ORDER

RECORD ROLL

Approval of Proceedings of Regular Committee Meeting held December 7, 2020

NEW BUSINESS

- 1 **21-005-1** Award of Contract I03008C01, Combined Sewer Outfall 102 Rehabilitation - Humboldt Project, and Approve Changes in Total Project Cost
- 2 **21-006-1** Award of Contract C98047C06, Access Hatch Replacement Phase 6
- 3 **21-007-1** Change Order Request, Contract J04061D01, Engineering Services - Programmable Logic Controller 5 Upgrade in the Dewatering and Drying Facility, and Restore the Executive Director's Original Delegated Authority
- 4 **21-008-1** Award of Contract P01005C05, Cathodic Protection System Replacement - Interplant Sludge System Improvements, and Approve Changes in Total Project Cost

- 5 21-009-1 Award of Contract G98002P08, Fresh Coast Green Schoolyards Program:
City of Milwaukee

ORGANIZATION & ADMINISTRATION

- 21-001-1 EXECUTIVE DIRECTOR'S REPORT

A. Monthly Reports

ADJOURNMENT

PLEASE NOTE: Upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through sign language interpreters or other auxiliary aids. For additional information or to request these services, contact the Office of the Commission at 414.225.2264, (FAX) 414.277.6360 or write to Office of the Commission, 260 W. Seeboth Street, Milwaukee, Wisconsin, 53204-1446.



Anna Kettlewell, Commission Secretary
Milwaukee Metropolitan Sewerage District



Milwaukee Metropolitan Sewerage District

260 West
Seeboth Street
Milwaukee, WI
53204

Meeting Minutes Operations Committee

John Swan, III, Chair
Bryan L. Kennedy, Ph.D., Vice Chair
Dan Bukiewicz, LaTonya Johnson, Kris Martinsek
Dan Devine, Ex-Officio

Monday, December 7, 2020

9:00 AM

Teams Online Meeting/Conference Call

CALL TO ORDER

Committee Chair Commissioner Swan called the meeting to order at 9:01 a.m.

RECORD ROLL

Present 6 - Dan Bukiewicz, Dan Devine, LaTonya Johnson, Bryan L. Kennedy Ph.D.,
Kris Martinsek, and John Swan III

Commissioner Bukiewicz arrived at 9:17 a.m. during Item #2.

Commissioner Johnson departed the meeting at 9:53 a.m. during Item #7.

Other Commissioners Present: Tim Carpenter, Chantia Lewis, Eugene Manzanet, Jeff Stone, and Corey Zetts.

Approval of Proceedings of Regular Committee Meeting held November 9, 2020

This item was taken out of order on the agenda after new business.

A motion was made by Commissioner Martinsek, seconded by Commissioner Kennedy. The motion carried by the following roll call vote:

Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy
Ph.D., Commissioner Martinsek and Commissioner Swan III

No: 0

Excused: 1 - Commissioner Johnson

ORGANIZATION & ADMINISTRATION

20-001-1

EXECUTIVE DIRECTOR'S REPORT

A. Monthly Reports

B. Green Luminaries (Chris Schultz)

This item was taken out of order on the agenda after new business.

A. *No report.*

B. *This report was delayed to the December 21 Commission meeting.*

NEW BUSINESS

Items 1-8 were taken as a block.

1 20-176-12**Change Order Request, Contract P02003C01, Landfill Gas Pipeline Permanent Pigging Station at East College Avenue, and Restore the Executive Director's Original Delegated Authority**

The Committee received a PowerPoint presentation from Michael Martin, Director of Technical Services.

A motion was made by Commissioner Kennedy, seconded by Commissioner Johnson, that this matter be approved by a roll call vote. The motion carried by the following roll call vote:

Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy Ph.D., Commissioner Martinsek and Commissioner Swan III

No: 0

Excused: 1 - Commissioner Johnson

2 20-177-12**Contract W11031D05, 30th Street Corridor Wet Weather Relief Phase 2 Stormwater West Basin - Preliminary Engineering, Design, and Engineering Services**

The Committee received a PowerPoint presentation from Michael Martin, Director of Technical Services, with comments by Jerome Flogel, Senior Project Manager II, and Kevin L. Shafer, P.E., Executive Director.

Commissioner Bukiewicz arrived at 9:17 a.m. during this presentation.

Commissioner Swan asked how risk would be managed with the youth engagement component of this contract.

Commissioner Manzanet requested success metrics for the youth engagement component of this contract.

A motion was made by Commissioner Kennedy, seconded by Commissioner Johnson, that this matter be approved by a roll call vote. The motion carried by the following roll call vote:

Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy Ph.D., Commissioner Martinsek and Commissioner Swan III

No: 0

Excused: 1 - Commissioner Johnson

3 20-178-12 Award of Contract W41003C01, Lyons Park Creek Channel Stabilization

The Committee received a PowerPoint presentation from Michael Martin, Director of Technical Services.

Commissioner Swan questioned if Rams Contracting has been a District contractor before.

Commissioner Manzanet questioned what safeguards would be taken at the project site to protect the public.

A motion was made by Commissioner Kennedy, seconded by Commissioner Johnson, that this matter be approved by a roll call vote. The motion carried by the following roll call vote:

Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy Ph.D., Commissioner Martinsek and Commissioner Swan III

No: 0

Excused: 1 - Commissioner Johnson

4 20-179-12 Change Order Request, Contract C05051D01, Engineering Services, Edgewood Avenue Near Surface Collector Extension, and Restore the Executive Director's Original Delegated Authority

The Committee received a PowerPoint presentation from Michael Martin, Director of Technical Services.

Commissioner Manzanet requested the project timeline for construction.

A motion was made by Commissioner Kennedy, seconded by Commissioner Johnson, that this matter be approved by a roll call vote. The motion carried by the following roll call vote:

Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy Ph.D., Commissioner Martinsek and Commissioner Swan III

No: 0

Excused: 1 - Commissioner Johnson

- 5 20-180-12 Authorizing the Executive Director to Execute a Purchase Order for Material Capital Repair or Replacement No. 1406, Jones Island Water Reclamation Facility Bar Screen #5 Repairs
- The Committee received a PowerPoint presentation from Michael Martin, Director of Technical Services.*
- A motion was made by Commissioner Kennedy, seconded by Commissioner Johnson, that this matter be approved by a roll call vote. The motion carried by the following roll call vote:**
- Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy Ph.D., Commissioner Martinsek and Commissioner Swan III
- No: 0
- Excused: 1 - Commissioner Johnson
- 6 20-181-12 Award of Contract J01027P01, Planning Services for Unit Process 04, Primary Clarification
- The Committee received a PowerPoint presentation from Karen Sands, Director of Planning, Research, and Sustainability.*
- A motion was made by Commissioner Kennedy, seconded by Commissioner Johnson, that this matter be approved by a roll call vote. The motion carried by the following roll call vote:**
- Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy Ph.D., Commissioner Martinsek and Commissioner Swan III
- No: 0
- Excused: 1 - Commissioner Johnson
- 7 20-182-12 Change Order Request, Contract W96001P38, 76th Street Bioswales
- The Committee received a PowerPoint presentation from Karen Sands, Director of Planning, Research, and Sustainability, with comments by Kevin L. Shafer, P.E., Executive Director.*
- Commissioner Johnson departed the meeting during this presentation at 9:53 a.m.*
- A motion was made by Commissioner Kennedy, seconded by Commissioner Johnson, that this matter be approved by a roll call vote. The motion carried by the following roll call vote:**
- Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy Ph.D., Commissioner Martinsek and Commissioner Swan III
- No: 0
- Excused: 1 - Commissioner Johnson

8 20-183-12 Award of Contract W10004D01, Engineering Services - Milwaukee River Habitat Enhancement, and Approve Changes in Total Project Cost

The Committee received a PowerPoint presentation from Tom Chapman, Senior Project Manager II.

A motion was made by Commissioner Kennedy, seconded by Commissioner Johnson, that this matter be approved by a roll call vote. The motion carried by the following roll call vote:

Yes: 5 - Commissioner Bukiewicz, Commissioner Devine, Commissioner Kennedy Ph.D., Commissioner Martinsek and Commissioner Swan III

No: 0

Excused: 1 - Commissioner Johnson

ADJOURNMENT

It was moved by Commissioner Kennedy, seconded by Commissioner Bukiewicz, to adjourn. The motion carried.

As there was no further business, the meeting was adjourned at 10:00 a.m.



Anna Kettlewell, Commission Secretary
Milwaukee Metropolitan Sewerage District



COMMISSION FILE NO: 21-005-1 **DATE INTRODUCED:** January 11, 2021

INTRODUCED BY: Executive Director (Signature on File in the Office of the Commission)

REFERRED BY COMMISSION CHAIRPERSON TO: Operations Committee

RELATING TO: Award of Contract I03008C01, Combined Sewer Outfall 102 Rehabilitation – Humboldt Project, and Approve Changes in Total Project Cost

SUMMARY:

The Commission is requested to award and to direct the Executive Director to execute on behalf of the District Contract I03008C01, Combined Sewer Outfall (CSO) 102 Rehabilitation – Humboldt Project, to Michels Pipe Services, a Division of Michels Corporation, in the amount of \$360,915. Michels Pipe Services was the lowest responsible, responsive bidder among five bids received.

Further, the Commission is requested to decrease the total project cost (TPC) for Project I03008, CSO 102 Rehabilitation – Humboldt Project, by \$334,522 for an amended TPC of \$923,542 and to make a corresponding change to the TPC of Project M99001, Allowance for Cost and Schedule Changes.

The District collection system receives and conveys both combined and separate sewage from the City of Milwaukee sewer system. Combined sewage consists of both wastewater and stormwater runoff, and these flows can increase significantly during wet weather. During significant wet weather events, the capacities of the District’s collection system, inline storage system (ISS), and water reclamation facilities can be exceeded, resulting in combined sewer overflows. Combined sewer overflows are typically initiated by closing gates to the ISS. When ISS gates are closed, combined sewage is discharged to rivers through combined sewer outfalls.

CSO 102 discharges to the Milwaukee River near North Humboldt Avenue in the City of Milwaukee. It was constructed in 1930 and consists of 186 feet of 72-inch cast-in-place concrete pipe, 29 feet of 48-inch cast-in-place concrete pipe, and 44 feet of 84-inch brick pipe.

ATTACHMENTS: BACKGROUND KEY ISSUES RESOLUTION
FISCAL NOTE S/W/MBE OTHER _____

OP_Award_I03008C01_CS0102_Rehab_Humboldt_Project_legislative_file.docx
12-18-20

COMMITTEE ACTION: _____ **DATE:** _____

COMMISSION ACTION: _____ **DATE:** _____

SUMMARY (Cont'd)

Award of Contract I03008C01, Combined Sewer Outfall 102 Rehabilitation – Humboldt Project, and Approve Changes in Total Project Cost

A District inspection identified that the outfall has significant structural cracking and deterioration and has infiltration entering the CSO.

This project will rehabilitate CSO 102 to maintain its structural integrity and eliminate infiltration from entering the CSO.

Under Contract I03008C01, the contractor will:

- Clean and prepare the existing interior surface of CSO 102 for rehabilitation.
- Rehabilitate CSO 102 utilizing a spray in-place lining system.
- Inspect interior surfaces before and after installation spray in place lining utilizing closed circuit television equipment.
- Restore the construction site.

The low bid received by the District for Contract I03008C01 is less than budgeted, and staff requests to decrease the TPC accordingly.

The duration of the contract is 281 calendar days.

RESOLUTION

Award of Contract I03008C01, Combined Sewer Outfall 102 Rehabilitation – Humboldt Project, and Approve Changes in Total Project Cost

RESOLVED, by the Milwaukee Metropolitan Sewerage Commission, that Contract I03008C01, Combined Sewer Outfall 102 Rehabilitation – Humboldt Project, is awarded to Michels Pipe Services, a Division of Michels Corporation, in the amount of \$360,915, and that the Executive Director is directed to execute a contract on behalf of the District.

FURTHER RESOLVED, by the Milwaukee Metropolitan Sewerage Commission, that the total project cost for Project I03008, Combined Sewer Outfall 102 Rehabilitation – Humboldt Project, is decreased by \$334,522 for an amended total project cost of \$923,542, and that a corresponding change is made to the total project cost for Project M99001, Allowance for Cost and Schedule Changes.

Award of Contract I03008C01, Combined Sewer Outfall 102 Rehabilitation – Humboldt Project, and Approve Changes in Total Project Cost



Procurement & S/W/MBE Summary Information

Contract # I03008C01 **Cost Center:** ENG

Combined Sewer Outfall 102 Rehabilitation – Humboldt Project, and Approve Changes in Total Project Cost

BID SUMMARY

Bid Opening Date: 12/3/2020

	Total	SWMBE	Local
# of Bids	5	2	0
# of Responsive Bids	1	0	0

Bidders	Price	Responsive?	Responsible?	% Sub	% SWMBE
Michels Corporation Brownsville, WI 53006	\$360,915.00	Responsive	Responsible	1.7%	1.7%
Visu-Sewer Pewaukee, WI 53072	\$394,000.00	Responsive	Responsible	20.1%	20.1%
Granite Inliner, LLC Bedford Park, IL 60638	\$412,500.00	Responsive	Responsible	2.1%	2.1%
Terra Engineering & Construction Corp. Madison, WI 53718 (SBE)	\$711,000.00	Not reviewed	Not reviewed	Not provided	20.0%
National Power Rodding Corp. Chicago, IL 60612 (WBE)	\$1,060,000.00	Not reviewed	Not reviewed	Not provided	1.6%

SUBCONTRACTOR INFORMATION

Type	Subcontractor Name	Type of Work	%	Amount
SBE	Metropolitan Services, Inc. Brookfield, WI 53005	Traffic Controls	1.7%	\$6,250.00

ECONOMIC DEVELOPMENT ELEMENTS

Workforce Requirements

Sanitary Sewer Service Area (SSSA)

Employment:	<u>15%</u>
Target Area (TA) Employment:	<u>5%</u>
# Apprentices Required:	<u>0</u>

OUTREACH INFORMATION

The Procurement team performed the following outreach: advertised in the Daily Reporter, sent an e-mail notification to all registered firms in the general construction category, sent targeted e-mails to potential prime bidders and SWMBE firms, and notified the various local chambers of commerce. The bid opportunity is also publicly accessible from the MMSD website and Quest CDN. Quest CDN also performs outreach to its users when a bid is posted.

S/W/MBE Planholders:

K. Singh & Associates, Inc., Mid City Corporation, Belonger Corporation Inc.

If no or low S/W/MBE participation, explain why:

The scope of work for this contract requires a specialized contractor to properly complete the work, leaving very little opportunity for subcontracting. This is a specialized rehabilitation method that requires contractors to be certified and receive specialized training from the manufacturer before they can install the manufacturer's product.

Additional Comments:

NA

AWARDEE INFORMATION

Company:	<u>Michels Corporation</u>
Contact Person:	<u>David Phelps</u>
Phone Number:	<u>(503) 364-1199</u>
E-mail Address:	<u>dphelps@michels.us</u>

EEO DATA

Location:	<u>817 Main Street, P.O. Box 128, Brownsville, WI 53006</u>		Total # of Employees	<u>155</u>	
	<u>Total</u>	<u>%</u>		<u>Total</u>	<u>%</u>
Minorities	<u>52</u>	<u>33.5%</u>	Females	<u>11</u>	<u>7.1%</u>
Asian	<u>4</u>	<u>2.6%</u>	Asian	<u>1</u>	<u>0.6%</u>
Black or African American	<u>6</u>	<u>3.9%</u>	Black or African American	<u>1</u>	<u>0.6%</u>
Hispanic or Latino	<u>30</u>	<u>19.4%</u>	Hispanic or Latino	<u>1</u>	<u>0.6%</u>
Native American	<u>3</u>	<u>1.9%</u>	Native American	<u>1</u>	<u>0.6%</u>
Other Minority	<u>9</u>	<u>5.8%</u>	Other Minority	<u>0</u>	<u>0.0%</u>
<i>Labor Market Availability - Minorities</i>	<u>22.0%</u>		<i>Labor Market Availability - Females</i>	<u>49.0%</u>	



COMMISSION FILE NO: 21-006-1 **DATE INTRODUCED:** January 11, 2021

INTRODUCED BY: Executive Director (Signature on File in the Office of the Commission)

REFERRED BY COMMISSION CHAIRPERSON TO: Operations Committee

RELATING TO: Award of Contract C98047C06, Access Hatch Replacement Phase 6

SUMMARY:

The Commission is requested to award and to direct the Executive Director to execute on behalf of the District Contract C98047C06, Access Hatch Replacement Phase 6, to LaLonde Contractors, Inc., in the amount of \$325,843. LaLonde Contractors, Inc., was the lowest responsible, responsive bidder among four bids received.

Underground structures in the conveyance system were built with access hatches to allow human access. Many of these hatches, originally constructed of cast iron, are located in roadways and are subject to continuous vehicle traffic. Over time, the hatches and their supporting concrete structures deteriorate and ultimately could completely fail. A failed structure would be a safety hazard to pedestrian and vehicular traffic. The purpose of this project is to restore the structural integrity of several structures where there is significant deterioration.

This contract includes access hatch rehabilitation of five structures as follows:

Structure Name/Identification	Location
Diversion Structure DS139	E. Pittsburgh Avenue and 80' NE of S. Water Street
Diversion Chamber C13901	E. Pittsburgh Avenue and 125' NE of S. Water Street
Diversion Structure DS191	S. 11th Street and 50' N of W. Bruce Street
Intercepting Structure IS235	E. Cherry Street and 100' W of N. Water Street
Diversion Chamber C13901	W. Mt. Vernon Avenue and 900' W of N. Emmer Lane

ATTACHMENTS: BACKGROUND KEY ISSUES RESOLUTION
 FISCAL NOTE S/W/MBE OTHER _____

*OP_Award_C98047C05_Access_Hatch_Replacement_Legislative_file.docx
 12-15-20*

COMMITTEE ACTION: _____ **DATE:** _____

COMMISSION ACTION: _____ **DATE:** _____

SUMMARY (Cont'd)

Award of Contract C98047C06, Access Hatch Replacement Phase 6

Under this proposed contract, the contractor will, for each structure:

- Remove deteriorated concrete from the top of the structure.
- Reconstruct the top and install precast concrete covers in place of existing cast iron covers.
- Restore pavement around structure.

This structural restoration will reduce public safety risk related to a failed structure and restore the life of the access hatches by an estimated 20 years.

The contract duration is 10 months.

RESOLUTION

Award of Contract C98047C06, Access Hatch Replacement Phase 6

RESOLVED, by the Milwaukee Metropolitan Sewerage Commission, that Contract C98047C06, Access Hatch Replacement Phase 6, is awarded to LaLonde Contractors, Inc., in the amount of \$325,843, and that the Executive Director is directed to execute a contract on behalf of the District.

Award of Contract C98047C06, Access Hatch Replacement Phase 6



Procurement & S/W/MBE Summary Information

Contract # C98047C06

Cost Center: ENG

Access Hatch Replacement Phase 6

BID SUMMARY

Bid Opening Date: 12/8/2020

	Total	SWMBE	Local
# of Bids	4	2	2
# of Responsive Bids	2	1	0

Bidders	Price	Responsive?	Responsible?	% Sub	% SWMBE
LaLonde Contractors, Inc. Waukesha, WI 53186	\$325,842.71	Responsive	Responsible	15.3%	13.1%
CornerStone One LLC Brookfield, WI 53045	\$366,846.00	Non-Responsive	Not Responsible	Not provided	20.0%
Terra Engineering & Construction Corp. Madison, WI 53718 (SBE)	\$369,480.00	Responsive	Responsible	Not provided	20.0%
Mid City Plumbing and Heating, Inc. Butler, WI 53007 (SBE)	\$370,000.00	Not Reviewed	Not Reviewed	Not provided	20.0%

SUBCONTRACTOR INFORMATION

Type	Subcontractor Name	Type of Work	%	Amount
MBE	Hard Rock Sawing & Drilling Keshena, WI 54135	Pavement & Wall Sawing	5.2%	\$16,800.00
SBE	Metropolitan Services, Inc. Brookfield, WI 53005	Traffic Control	1.8%	\$6,000.00
SBE	Nugen Companies Pewaukee, WI 53188	Project Management	6.1%	\$20,000.00
Non-SWMBE	Payne & Dolan, Inc. Waukesha, WI 53188	Asphalt Paving	2.1%	\$7,000.00

ECONOMIC DEVELOPMENT ELEMENTS

Workforce Requirements

Sanitary Sewer Service Area (SSSA) Employment:	45%
Target Area (TA) Employment:	20%
# Apprentices Required:	0

OUTREACH INFORMATION

The Procurement team performed the following outreach: advertised in the Daily Reporter and sent an e-mail notification to all registered firms in the Construction category. The bid opportunity is also publicly accessible from the MMSD website and Quest CDN. Quest CDN also performs outreach to its users when a bid is posted.

S/W/MBE Planholders:

Mid City Corporation; Platt Construction; Terra Engineering & Construction

If no or low S/W/MBE participation, explain why:

LaLonde Contractors, Inc. made good faith efforts to identify and reach out to 14 S/W/MBE firms in the following trades: pavement/concrete sawing, steel, traffic control, and paving. They did not receive a competitive S/W/MBE quote for paving. Following further discussions, they increased their SWMBE participation with the addition of a S/W/MBE project management firm.

Additional Comments:

n/a

AWARDEE INFORMATION

Company:	LaLonde Contractors, Inc.
Contact Person:	Cory Voigt
Phone Number:	(262) 544-1515
E-mail Address:	cvoigt@lciwi.com

EEO DATA

1609 Lincoln Avenue			Total # of Employees		
Location: Waukesha, WI 53186			83		
	Total	%		Total	%
Minorities	45	54.2%	Females	3	3.6%
African American	6	7.2%	African American	0	0.0%
Asian	1	1.2%	Asian	0	0.0%
Hispanic	38	45.8%	Hispanic	0	0.0%
Native American	0	0.0%	Native American	0	0.0%
<i>Labor Market Availability - Minorities</i>			<i>Labor Market Availability - Females</i>		
51.3%			51.6%		



COMMISSION FILE NO: 21-007-1 **DATE INTRODUCED:** January 11, 2021

INTRODUCED BY: Executive Director (Signature on File in the Office of the Commission)

REFERRED BY COMMISSION CHAIRPERSON TO: Operations Committee

RELATING TO: Change Order Request, Contract J04061D01, Engineering Services – Programmable Logic Controller 5 Upgrade in the Dewatering and Drying Facility, and Restore the Executive Director’s Original Delegated Authority

SUMMARY:

The Commission is requested to authorize the Executive Director to execute a change order to Contract J04061D01, Engineering Services – Programmable Logic Controller (PLC) 5 Upgrade in the Dewatering and Drying (D&D) Facility, with Eclipse Controls, Inc., (Eclipse) in an amount not to exceed \$61,400 and to restore the Executive Director’s original delegated authority.

The District’s D&D Facility houses equipment utilized to produce Milorganite®. Twenty-four belt filter presses dewater plant sludges, and 12 rotary dryers dry the dewatered sludge. Dried solids are classified using screens and mills to create a consistent Milorganite® product size. Product is cooled and placed into storage bins to await transport to the Milorganite® Storage Building. The D&D Facility also contains conveyors, bucket elevators, holding tanks, air emissions equipment, and other supporting systems. The D&D Facility has been in use since 1994.

Approximately 66 PLC’s are distributed throughout the D&D Facility and provide localized control of equipment. A PLC is an industrial computer designed specifically for the control of manufacturing processes in challenging environments. The existing set of PLC’s (Allen Bradley PLC5) were installed in 1994. Rockwell Automation, the parent company of Allen Bradley, announced that the PLC5 product line has reached its end of life; they have discontinued manufacturing new parts, and equipment repair will depend solely upon existing parts inventory. This creates a situation where, without replacement, the District’s D&D control system will ultimately be unable to control the D&D Facility.

ATTACHMENTS: BACKGROUND KEY ISSUES RESOLUTION
FISCAL NOTE S/W/MBE OTHER _____

*OP_Change_Order_J04061D01_PLC5_Upgrade_legislative_file.docx
12-18-20*

COMMITTEE ACTION: _____ **DATE:** _____

COMMISSION ACTION: _____ **DATE:** _____

SUMMARY (Cont'd)

Change Order Request, Contract J04061D01, Engineering Services – Programmable Logic Controller 5 Upgrade in the Dewatering and Drying Facility, and Restore the Executive Director's Original Delegated Authority

It is critical that PLC control equipment be functional and maintainable for the continued operation of the D&D Facility. The purpose of this project is to replace the existing PLC5 control platform and accompanying control equipment with a modern, serviceable control platform and equipment. The improved functionality of the new control equipment will provide enhanced performance, fault tolerance, and safety.

In February 2019, the District awarded Contract J04061D01, Engineering Services – PLC5 Upgrade in the D&D Facility, to Eclipse in an amount not to exceed \$499,828. The scope of Contract J04061D01 includes:

- Design engineering services for the replacement of the PLC5's, associated communication network, and other ancillary control equipment.
- Evaluation of specific startup and operational issues associated with automatic dryer operation and incorporation of solutions into the design.
- A transition plan to migrate from existing control equipment to new control equipment.
- Construction plans and specifications for the PLC5 replacements.
- Engineering services during construction.
- Updates to facility operations and maintenance manuals related to the new control system.

This scope, in summary, has Eclipse developing bid documents for installation, detailed panel design, and programming to replace all PLC5's. That installation, detailed panel design, and programming contract (future construction Contract J04061C01) will be separately bid and awarded in 2021. The replacement PLC's themselves are being purchased separately under an existing purchase contract.

Construction Contracts J04065C01 and J04035C01 are underway to replace the Milorganite® screening and conveyance equipment for the First Stage and Greens Grade classification processes, respectively. When these contracts were developed, their scopes did not include any PLC replacement work, as it was assumed that the PLC5's would be replaced as part of the J04061 project. The First Stage and Green Grade classification processes require installation, detailed panel design, and programming of four PLC's.

SUMMARY (Cont'd)

Change Order Request, Contract J04061D01, Engineering Services – Programmable Logic Controller 5 Upgrade in the Dewatering and Drying Facility, and Restore the Executive Director's Original Delegated Authority

As project timing and details have evolved, staff has identified that there are significant advantages to performing the PLC5 upgrades while the First Stage and Greens Grade classification equipment is under construction (as opposed to performing this work under future Contract J04061C01). The benefits of aligning schedules and performing PLC upgrade work while classification equipment is being replaced include the following:

- The PLC5's can be replaced while equipment is already planned to be out of service, reducing future equipment downtime. Fewer service outages will reduce the risk of an adverse impact to Milorganite® production or quality.
- If the PLC5's are upgraded when the classification equipment is replaced, the new PLC's can be tested with the new classification equipment. This eliminates the need for a second round of PLC and equipment testing after a separate PLC upgrade.
- Upgrading the PLC5's while replacing the classification equipment reduces the complexity and risk of the PLC upgrade. The existing PLC5 hardware has been problematic after previous hardware reconfiguration and power off events. Combining the PLC5 upgrade with the classification equipment replacement streamlines the reconfiguration work and reduces the number of times the existing PLC5 equipment will be powered off.

Given these benefits, staff now recommends the following:

- Purchasing four replacement PLC's under the existing purchase agreement for use under existing Projects J04065 and J04035.
- Installing these four replacement PLC's as change orders to the existing construction Contracts J04065C01 and J04035C01 (under the Executive Director's change order authority).
- Performing detailed panel design and PLC programming as a Commission requested change order to this Contract J04061D01.
- Removing the installation, detailed panel design, and programming requirement for these four PLC's from the plans and specifications for future Contract J04061C01.

SUMMARY (Cont'd)

Change Order Request, Contract J04061D01, Engineering Services – Programmable Logic Controller 5 Upgrade in the Dewatering and Drying Facility, and Restore the Executive Director's Original Delegated Authority

The scope of this proposed change order specifically includes the following:

- Investigating existing PLC5 control panels and providing detailed drawings and specifications to replace the four PLC5's serving the First Stage and Greens Grade classification processes.
- Applications engineering programming work to upgrade the four PLC5's serving the First Stage and Greens Grade classification processes. The existing PLC5 programs are not compatible with the new PLC's, so the control logic must be programmed in the language for the new PLC's.
- Removing the installation, detailed panel design, and programming requirement for these four PLC's from the plans and specifications for future Contract J04061C01.

CONTRACT COST CHANGES

	AMOUNT	PERCENTAGE INCREASE OVER ORIGINAL CONTRACT	AUTHORIZED BY	SWMBE
Original Contract	\$499,828.00		Commission	100%
Previous Change Orders	\$131,140.00	26.2%	Commission and Executive Director Authority	100%
Requested Change Order	\$61,400.00	12.3%	Request of Commission	100%
Total Change Orders	\$192,540.00	38.5%		100%
TOTAL	\$692,368.00			100%

For engineering services contracts under \$500,000, the Commission has delegated to the Executive Director the authority to make changes up to \$50,000. To date, the Executive Director has utilized \$45,400 of this authority, leaving a balance of \$4,600. The request to restore the Executive Director's authority is in case any additional engineering services are needed.

RESOLUTION

Change Order Request, Contract J04061D01, Engineering Services – Programmable Logic Controller 5 Upgrade in the Dewatering and Drying Facility, and Restore the Executive Director’s Original Delegated Authority

RESOLVED, by the Milwaukee Metropolitan Sewerage Commission, that the Executive Director is authorized to execute a change order to Contract J04061D01, Engineering Services – Programmable Logic Controller 5 Upgrade in the Dewatering and Drying Facility, with Eclipse Controls, Inc., in an amount not to exceed \$61,400, and that the Executive Director’s original delegated authority is restored.



COMMISSION FILE NO: 21-008-1 **DATE INTRODUCED:** January 11, 2021

INTRODUCED BY: Executive Director (Signature on File in the Office of the Commission)

REFERRED BY COMMISSION CHAIRPERSON TO: Operations Committee

RELATING TO: Award of Contract P01005C05, Cathodic Protection System Replacement – Interplant Sludge System Improvements, and Approve Changes in Total Project Cost

SUMMARY:

The Commission is requested to award and to direct the Executive Director to execute on behalf of the District Contract P01005C05, Cathodic Protection (CP) System Replacement – Interplant Sludge (IPS) System Improvements, to Next Electric, LLC, in the amount of \$1,160,622. Next Electric, LLC, was the lowest responsible, responsive bidder among five bids received.

Further, the Commission is requested to decrease the total project cost (TPC) for Project P01005, Interplant Pipeline Improvements – Phase II, by \$692,293 for an amended TPC of \$28,018,000 and to make a corresponding change to the TPC for Project M99001, Allowance for Cost and Schedule Changes.

The IPS system allows for the transfer of biosolids between the Jones Island Water Reclamation Facility (JIWRF) and the South Shore Water Reclamation Facility (SSWRF). The IPS system is critical for processing biosolids and producing Milorganite®. An IPS system outage can result in operational challenges, lost opportunities to create digester gas, and significant increases in operating costs.

The IPS system consists of a pump station located at JIWRF, a pump station located at SSWRF, and four parallel ductile iron pipelines each 12 miles long connecting the two facilities. The IPS system was constructed in the late 1980's and began operation in 1992.

ATTACHMENTS: BACKGROUND KEY ISSUES RESOLUTION
FISCAL NOTE S/W/MBE OTHER _____

OP_Award_P01005C05_Cathodic_Protection_legislative_file.docx
12-15-20

COMMITTEE ACTION: _____ **DATE:** _____

COMMISSION ACTION: _____ **DATE:** _____

SUMMARY (Cont'd)

Award of Contract P01005C05, Cathodic Protection System Replacement – Interplant Sludge System Improvements, and Approve Changes in Total Project Cost

A CP system helps protect the majority of IPS pipeline segments from external corrosion. The CP system includes test stations, pipe bond stations, anode groundbeds, and rectifiers. The CP system has been in service approximately 25 years. Parts of the CP system are inoperable or in poor condition and are at or near the end of their useful service lives.

The IPS pipeline CP system uses impressed current with sacrificial anodes connected to an external power source. In an impressed current system, an external power source provides the current necessary to drive an electrochemical reaction required for cathodic protection to occur. The impressed current CP system relies upon each pipe being electrically continuous with adjacent pipes. The anodes eventually deplete after providing many years of protection, and they must be replaced.

The District recently replaced and upgraded the CP test and bond stations and restored electrical continuity along the pipelines. Proposed Contract P01005C05 is the last step to restore the IPS pipeline CP system.

Under Contract P01005C05, the contractor will:

- Provide semi-deep anode groundbeds with junction boxes and a rectifier at six locations along the IPS pipeline route.
- Provide all wiring and conduit to connect the IPS pipelines to the new anode groundbeds and rectifiers.
- Clear and grub groundbed and rectifier sites as required.
- Provide gravel access driveway to anode groundbeds with driveway apron and curb and gutter, as required.
- Provide landscape and surface restoration.

The contract duration is 250 calendar days.

The low bid received by the District is less than budgeted, and staff requests to decrease the TPC accordingly.

RESOLUTION

Award of Contract P01005C05, Cathodic Protection System Replacement – Interplant Sludge System Improvements, and Approve Changes in Total Project Cost

RESOLVED, by the Milwaukee Metropolitan Sewerage Commission, that Contract P01005C05, Cathodic Protection System Replacement – Interplant Sludge System Improvements, is awarded to Next Electric, LLC, in the amount of \$1,160,622, and that the Executive Director is directed to execute a contract on behalf of the District.

FURTHER RESOLVED, by the Milwaukee Metropolitan Sewerage Commission, that the total project cost for Project P01005, Interplant Pipeline Improvements – Phase II, is decreased by \$692,293 for an amended total project cost of \$28,018,000, and that a corresponding change is made to the total project cost for Project M99001, Allowance for Cost and Schedule Changes.



**Capital Budget Fiscal Note
Total Project Cost**

RELATING TO:

Award of Contract P01005C05, Cathodic Protection System Replacement – Interplant Sludge System Improvements, and Approve Changes in Total Project Cost

Capital Project Number(s)	Impact of Requested Action on Total Project Cost:
<u>P01005</u>	<input type="checkbox"/> Increase <input checked="" type="checkbox"/> Decrease <input type="checkbox"/> New Project <input type="checkbox"/> No Change

<u>Total Project Cost Analysis</u>	<u>Project Costs</u>
Adopted 2020 Total Project Cost	<u>\$28,710,293</u>
Previously Approved Changes	<u>\$0</u>
Approved Total Project Cost	<u>\$28,710,293</u>
Requested Total Project Cost	<u>\$28,018,000</u>
Requested (Increase)/Decrease	<u>\$692,293</u>

Action to be taken to Long-Range Financing Plan to address Total Project Cost change

_____ Transfer from Allowance for Cost and Schedule Changes

_____ Transfer from another project (specify in comments)

_____ Delay Project(s) (specify in comments)

_____ Delete Project(s) (specify in comments)

_____ Other _____

_____ x Transfer to Allowance for Cost and Schedule Changes

Comments
The low bid received by the District is less than budgeted, and staff requests to decrease the TPC accordingly

Budget Review by:	Date:
<u>Theresa Zwieg</u>	<u>12/14/2020</u>

ECONOMIC DEVELOPMENT ELEMENTS

Workforce Requirements

Sanitary Sewer Service Area (SSSA) Employment:	45%
Target Area (TA) Employment:	20%
# Apprentices Required:	1

OUTREACH INFORMATION

The Procurement team performed the following outreach: advertised in the Daily Reporter, sent an e-mail notification to all registered firms in the Construction and General Services categories and sent targeted e-mails to 32 S/W/MBE firms. The bid opportunity is also publicly accessible from the MMSD website and Quest CDN. Quest CDN also performs outreach to its users when a bid is posted.

S/W/MBE Planholders:

Cathodic Protection Management; Mid City Plumbing and Heating, Inc.; Pro Electric, Inc.; Terra Engineering & Construction; Vector Services

If no or low S/W/MBE participation, explain why:

n/a

Additional Comments:

n/a

AWARDEE INFORMATION

Company:	Next Electric, LLC
Contact Person:	Leo Maney
Phone Number:	(262) 506-3271
E-mail Address:	leo.maney@nextelectricllc.com

EEO DATA

	1121 Marlin Ct., #A, Waukesha, Location: WI 53186			Total # of Employees 235	
	Total	%		Total	%
Minorities	39	16.6%	Females	15	6.4%
African American	8	3.4%	African American	0	0.0%
Asian	1	0.4%	Asian	0	0.0%
Hispanic	13	5.5%	Hispanic	1	0.4%
Native American	1	0.4%	Native American	0	0.0%
	<i>Labor Market Availability - Minorities</i> 22.0%			<i>Labor Market Availability - Females</i> 49.0%	



COMMISSION FILE NO: 21-009-1 **DATE INTRODUCED:** January 11, 2021

INTRODUCED BY: Executive Director (Signature on File in the Office of the Commission)

REFERRED BY COMMISSION CHAIRPERSON TO: Operations Committee

RELATING TO: Award of Contract G98002P08, Fresh Coast Green Schoolyards Program: City of Milwaukee

SUMMARY:

The Commission is requested to award and to direct the Executive Director to execute on behalf of the District Contract G98002P08, Fresh Coast Green Schoolyards Program: City of Milwaukee, in the amount not to exceed of \$300,000. Reflo Sustainable Solutions, LLC, (Reflo) received the highest score among six proposals received. Under the contract, Reflo will work with five Milwaukee Public Schools (MPS) schools per year for a total of 15 schools in the three-year contract period.

Reflo will provide cost effective green infrastructure (GI) conceptual plans to schoolyards in Milwaukee to assist the District in meeting the 2035 Vision GI goal. Reflo is tasked with planning, coordinating, and developing each school's GI plan that will foster the acceptance and implementation of GI as a viable means of managing water where it falls. Reflo will develop a conceptual plan framework and conceptual planning process and will also help the schools through fundraising and implementation of GI. The conceptual plans will demonstrate a connection or relationship to the purpose and function of other District watercourse flood management and GI work. Reflo will work with the schools selected through the MPS's selection process. The District is collaborating with MPS in the school selection process.

The Fresh Coast Green Schoolyards Program: City of Milwaukee is intended to complement and improve the District's existing efforts to make GI an affordable alternative in this region.

ATTACHMENTS: BACKGROUND KEY ISSUES RESOLUTION
FISCAL NOTE S/W/MBE OTHER _____

*OP_G98002P08_Milwaukee_Green_Schoolyards_legislative_file.docx
12-18-20*

COMMITTEE ACTION: _____ **DATE:** _____

COMMISSION ACTION: _____ **DATE:** _____

SUMMARY (Cont'd)

Award of Contract G98002P08, Fresh Coast Green Schoolyards Program: City of Milwaukee

The foundational goals of the program include:

1. Working with the schools selected through MPS's equitable selection process to provide schools in the City of Milwaukee with conceptual plans to improve their outdoor schoolyard space for stormwater management.
2. Working with 15 MPS schools over three years, five schools per year.
3. Providing environmental, economic, and social benefits to the schools through GI and opportunities for community involvement in the planning process.
4. Helping the District to achieve compliance with the GI requirements in the District's current Wisconsin Pollutant Discharge Elimination System permit.
5. Achieving a minimum of three million gallons of planned capture capacity in GI from all 15 schools combined and a minimum of one million gallons of planned capacity per five schools.
6. Identifying funding sources that can be leveraged for the green schoolyard redevelopment projects.
7. Developing conceptual plans for GI installations in both the combined and the separated sewer areas.
8. Having the conceptual plans consider cost efficiencies and local funding sources along with future maintenance needs and abilities of the building managers.

The duration of this contract is three years, concluding February 1, 2024.

BACKGROUND

Award of Contract G98002P08, Fresh Coast Green Schoolyards Program: City of Milwaukee

The District has a history of collaborating with schools and joint partners across the service area to help improve the environmental, social, and economic health of schools within the Milwaukee region. The District and its partners are committed to working with schools to not only improve schoolyards' ability to manage water where it falls, but also foster eco-literacy in students, increase interest of students in the water industry, and promote action among nearby residents. Every child deserves a place to play and learn that incorporates green space to improve their health and the wellbeing of the community, while also teaching them the important ecological benefits of GI.

The District has worked with a local nonprofit for the past five years to develop conceptual plans for local schools and provide support through implementation. To ensure equitable opportunities, the District developed two requests for proposals for 1) City of Milwaukee Schools and 2) Schools in the District's GI Service Area.

On April 22, 2019, the District's Commission adopted an environmental justice policy by Resolution 19-046-4 that committed to continuing the District's workforce development strategies including green job opportunities throughout the service area while also identifying new initiatives to avoid or eliminate disproportionate impacts of District decisions and activities throughout the service area. To further those goals, the District implemented a pilot community benefits program aimed at increasing focus on portions of its service area that rank highest (top fourth) in the Centers for Disease Control Social Vulnerability Index (2016). The District used this RFP as a pilot for optional submissions for community benefits project enhancements to partner with a consultant that shares a strong commitment to community benefits and social responsibility.

Under this proposed contract, Reflo will:

- Work with each selected school from the MPS selection process to develop goals of their redevelopment project that include stormwater capture goals.
- Develop conceptual plans to redevelop the schoolyard using GI elements along with GI location, estimated costs, construction scheduling, maintenance requirements, and potential curriculum connections.
- Obtain input from the school and community stakeholders. Reflo will provide support to schools for implementation of the conceptual plans, including identifying and applying for funding.
- Develop a funding strategy for each school to aid in the project being implemented along with identifying funding sources that can be leveraged for the green schoolyard redevelopment projects.
- Provide overall project management.

RESOLUTION

Award of Contract G98002P08, Fresh Coast Green Schoolyards Program: City of Milwaukee

RESOLVED, by the Milwaukee Metropolitan Sewerage Commission, that Contract G98002P08, Fresh Coast Green Schoolyards Program: City of Milwaukee, is awarded to Reflo Sustainable Solutions, LLC, in an amount not to exceed \$300,000, and that the Executive Director is directed to execute a contract on behalf of the District.



Capital Budget Fiscal Note Total Project Cost

RELATING TO:

Award of Contract G98002P08, Fresh Coast Green Schoolyards Program: City of Milwaukee

Capital Project Number(s)

G98002

Impact of Requested Action on Total Project Cost:

Increase

Decrease

New Project

No Change

Total Project Cost Analysis

Adopted 2021 Total Project Cost
Previously Approved Changes
Approved Total Project Cost
Requested Total Project Cost
Requested (Increase)/Decrease

Project Costs

\$3,240,578
\$0
\$3,240,578
n/a
\$0

Action to be taken to Long-Range Financing Plan to address Total Project Cost change

_____ Transfer from Allowance for Cost and Schedule Changes
_____ Transfer from another project (specify in comments)
_____ Delay Project(s) (specify in comments)
_____ Delete Project(s) (specify in comments)
_____ Other _____
_____ Transfer to Allowance for Cost and Schedule Changes

Comments

There is sufficient funding for the request of \$300,000.

Budget Review by:

Christine Durkin

Date:

12/14/2020

Award of Contract G98002P08, Fresh Coast Green Schoolyards Program: City of Milwaukee



Procurement & S/W/MBE Summary Information

Contract # G98002P08 **Cost Center:** PRS

Fresh Coast Green Schoolyards Program: City of Milwaukee

PROPOSAL SUMMARY

Proposal Receipt Date: 11/10/2020

	Total	SWMBE	Local
# of Proposals	6	2	4
# of Acceptable Proposals	2	1	1

Proposals (listed by rank)	Negotiated Price	Acceptable?	% Sub	% SWMBE
	<i>Submitted Price</i>			
Reflo, Inc. Milwaukee, WI 53211	\$300,000.00	Acceptable	6.0%	0.0%
	\$374,985.00			
Fresh Coast Capital, LLC dba Greenprint Partners Chicago, IL 60602 (SBE)	-	Acceptable	49.2%	100.0%
	\$296,400.00			
GRAEF Milwaukee, WI 53203	-	Unacceptable	39.9%	39.9%
	-			
The Trust for Public Land St. Paul, MN 55114	-	Unacceptable	52.1%	6.0%
	-			
R.A. Smith, Inc. Milwaukee, WI 53204	-	Unacceptable	64.7%	45.4%
	-			
TERRA Engineering, Ltd. Milwaukee, WI 53202 (SBE)	-	Unacceptable	18.4%	100.0%
	-			

Compensation packages for proposals rated "Conditionally Acceptable" and "Unacceptable" are not opened.

SUBCONSULTANT INFORMATION

Type	Subconsultant Name	Type of Work	%	Amount
Non-SWMBE	Community Design Solutions Milwaukee, WI 53211	Conceptual planning support	6.0%	\$18,000.00

ECONOMIC DEVELOPMENT ELEMENTS

Local Office Preference? Y Mentor Protégé? n/a

OUTREACH INFORMATION

The Procurement team performed the following outreach: advertised in the Daily Reporter and sent an e-mail notification to all registered firms in the Professional Services category. The proposal opportunity is also publicly accessible from the MMSD website and Bonfire, the portal used to post RFPs. Bonfire also performs outreach to its users when an RFP is posted.

S/W/MBE Document Takers:

Applied Ecological Services, Inc.; Applied Technologies Inc.; Bay Ridge Consulting; Bloom Companies; Ce Planning Studio, LLC; Fish Creek Restoration LLC; FreshWater Engineering; Fusion Integrated Solutions, LLC; GESTRA Engineering, Inc.; Globetrotters Engineering Corporation; Greenprint Partners; Hey and Associates, Inc.; Kapur & Associates, Inc.; Oneida Total Integrated Enterprises (OTIE); OTIE; Ruckert & Mielke, Inc.; Stormwater Solutions Engineering, LLC; Superior Engineering LLC; TERRA Engineering, Ltd.; Water365, LLC

If no or low S/W/MBE participation, explain why:

Reflo, Inc. is a nonprofit organization focused on sustainable water use, green infrastructure, and urban water management. MMSD allows nonprofit organizations to count toward the Small Business Enterprise (SBE) participation goal for the scoring of RFPs. However, nonprofit organizations are not counted toward S/W/MBE participation for reporting purposes.

Additional Comments:

n/a

AWARDEE INFORMATION

Company: Reflo, Inc.
 Contact Person: Justin Hegarty
 Phone Number: (414) 949-7356
 E-mail Address: justin.hegarty@refloh2o.com

EEO DATA

1100 S. Fifth Street
 Location: Milwaukee, WI 53204

Total # of Employees 8

	<u>Total</u>	<u>%</u>
Minorities	<u>4</u>	<u>50.0%</u>
African American	<u>3</u>	<u>37.5%</u>
Asian	<u>0</u>	<u>0.0%</u>
Hispanic	<u>1</u>	<u>12.5%</u>
Native American	<u>0</u>	<u>0.0%</u>

	<u>Total</u>	<u>%</u>
Females	<u>2</u>	<u>25.0%</u>
African American	<u>1</u>	<u>12.5%</u>
Asian	<u>0</u>	<u>0.0%</u>
Hispanic	<u>0</u>	<u>0.0%</u>
Native American	<u>0</u>	<u>0.0%</u>

Labor Market Availability - Minorities 20.0%

Labor Market Availability - Females 48.0%

PRIME PERFORMANCE HISTORY - S/W/MBE COMPLIANCE

No past S/W/MBE participation to report.

OPERATIONS COMMITTEE MEETING

January 11, 2021

EXECUTIVE DIRECTOR'S REPORT

21-001-01

A. Monthly Reports

January 2021

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1 NEW YEAR'S DAY -MMSD OFFICES CLOSED	2
3	4	5	6	7	8	9
10	11 Operations Committee-9:00 a.m. PF&P Committee-9:05 a.m.	12	13	14	15	16
17	18 MARTIN LUTHER KING, JR. DAY	19	20	21	22	23
24	25 Commission-9:00 a.m.	26	27	28	29	30
31						